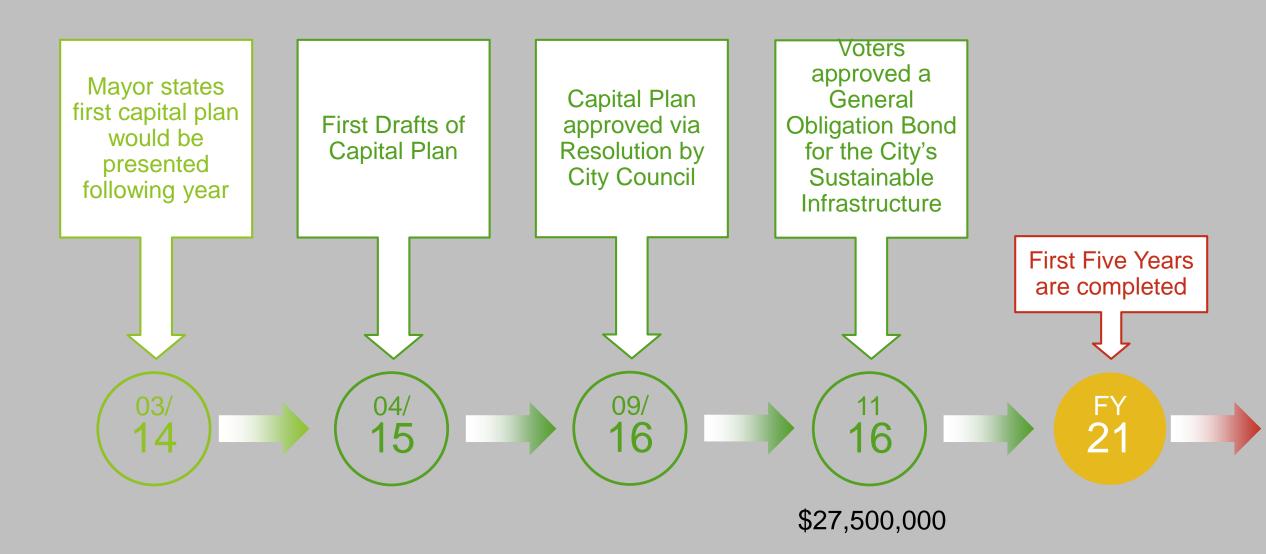


### History of the Capital Plan



# First Five Years are Completed



- The City has worked with:
  - all of the Departments,
  - the public and;
  - City Council

to reinvest in the City's infrastructure

- The work has touched all aspects of the City:
  - reinvigorating the Greenway
  - improving sidewalks and roads; and
  - renovating many of the municipal buildings
- Each project considers its impact on the City's NetZero Energy goal

### What have we accomplished?

- Improved over 14 miles of sidewalks
- Doubled our street reinvestment -From \$1M/year to \$2M/year
- Rehabilitated 7 miles (90%) of the bike path
- Created a new Parks Facilities maintenance building which helps keep our parks in better condition
- Improved multiple city building envelopes with insulation, new roofs, and new HVAC systems to improve efficiency and reduce costs
- Improved our IT infrastructure and the services we are able to provide to citizens hybrid meeting system
- Implemented electronic door systems, improving security in city buildings

- Replaced the old city video security systems with a new single system tied to the city dispatch team
- Created an Asset Management
  Committee, implementing a
  software platform to better manage
  our assets and reduce costs
- Improved our plan to include more infrastructure for Public Safety
- Street and City Hall to improve security and public services
- Created a Capital Committee to ensure best use of resources
- Set up and implemented a Fleet Committee to ensure move toward financial and environmental sustainability

### What have we learned?

- The Capital needs are evolving with the City
- Our initial understanding of our assets was not complete
- We have decades of deferred maintenance to catch up on
- Having an overall understanding of all the competing needs helps to prioritize and create better strategies
- The FY22 Budget survey showed strong support of our infrastructure

- The Infrastructure needs are over \$140M in the next three years
- Popportunities with the Federal Infrastructure Bill, ARPA and State funding will allow us to address many of the needs
- There is still a need beyond what the other opportunities represent
- The request of the voters will aid in filling the areas not covered by the above opportunities

# Continuing our Infrastructure Plan - Funding needs over 3 years

| Annual Investment:                         |                      | Three Year Needs:  |
|--|----------------------|--|
| Sidewalk reinvestment                      | - \$1,700,000        | <b>\$5,100,000</b>   |
| Streets reinvestment -                     | \$ 700,000           | <b>\$2,100,000</b>   |
| This is above & beyon annual tax allotment | d the Street Capital | Street Capital funds \$1.6M/year for an overall investment of \$6M + |
| ► IT infrastructure -                      | \$ 300,000           | \$ 900,000   |
| Transportation Planning                    | g - \$ 460,000       | <b>\$1,480,000</b>   |
| Capital Project mgmt.                      | \$ 800,000           | \$2,400,000  |
| ► Facilities                               | \$1,000,000          | <b>\$4,500,000</b>   |
| Parks Projects -                           | \$1,000,000          | \$3,000,000  |
| ▶ Fleet -                                  | \$1,400,000          | \$5,250,000  |

Total annual need:

Public Safety -

\$7,360,000

Three Year Request: \$30,330,000

\$5,700,000

### Other Capital Needs

Numerous grant projects requiring a local match

### **Including:**

- Railyard Enterprise
- Champlain Parkway
- Shelburne StreetRoundabout
- Rail Re-alignment

Comprehensive Plans to implement

#### Including:

- Bike Ped Master plan
- Parks Master plan
- Scoping and CorridorStudies

Large revisioning projects to consider (not included in three year plan)

#### Including:

- Fletcher Free Library
- Fire StationConsolidation
- ConsolidatedCollection

Operational and maintenance needs to keep up with Capital Improvements

#### Including:

- Pavement markings
- Landscaping
- Facility maintenance

# What are our next steps?

### Present the next three year Capital Plan (FY'22 - FY'24)

- Meet with Commissions and Wards July, August, September & October
- Meet with Board of Finance and City Council September 13th
- September approval from City Council to bring request to the voters
- November 9th Special election
- Prioritize our needs

## What are our next steps?

Strategize to utilize all funding opportunities as they come available

- ARPA funds
- State Infrastructure Funds
- State Climate Change Funds
- Federal Infrastructure Bill

Work to build an understanding of what a sustainable Capital Plan is and what it will entail to maintain

### Considerations

**Debt Policy Cap** 

Other Funding Opportunities

Request a new General Obligation bond in November to Voters

Strategy to create a sustainable plan to maintain a vibrant downtown

The longer repairs are deferred, the more it will cost.

### Schedule

### July:

- > 21st DPW commission introduction
- ▶ 21<sup>st</sup> Library commission
- > 27<sup>th</sup> Police Commission
- > 27<sup>th</sup> TEUC

#### August:

- ▶ 1<sup>st</sup> Parks commission
- > 3<sup>rd</sup> Fire commission
- ▶ 17<sup>th</sup> TEUC
- > 31st TCV

### September

- 2<sup>nd</sup>: Ward 6 NPA
- > 8<sup>th</sup> Wards 1 & 8 NPAs
- **9**th Ward 6
- ▶ 13<sup>th</sup> Board of Finance & City Council
- ▶ 16<sup>th</sup> Ward 5 NPA

#### November:

> 9<sup>th</sup> - potential special election

